what a difference you make when you give
When a person gives to Goodwill Industries of Middle Tennessee, that person gives more than an item or items of no longer wanted clothing, household goods or furniture. The gift begins a process by which people—clients and employees of Goodwill—learn to work, gain skills through training or get a job. In short, that gift changes lives.

In 2012, more than 3,100 people got jobs as a result of the generous giving of donors who took the time and made the effort to donate still usable but no longer wanted items. In addition, in 2012 more than 16,000 people were served by our Goodwill through assistance with job searches, skilled training classes and direct introductions to employers. Those donations, those gifts, changed lives.

The following pages of this 2012 Annual Report show what a difference you made when you gave to Goodwill. We are grateful to you. We are committed to continuing to earn your support by making sure your gifts benefit the people we are privileged to serve.
This is our Goodwill process. Every day trucks bring donations from our Donation Express Centers to our warehouse. Every donation is touched internally by at least 13 employees—people whose lives are changed because of your donations.

DEC attendants accept your donations and load them onto the truck.

Truck drivers transport donations to the plant and dock attendants unload items into bins.

Forklift drivers take the bins to sorting where items are hanged and tagged.

Trucks take processed items to stores where they are displayed for sale.

Store associates unload and display goods, and wait on customers.

Purchases fund our employment programs through Career Solutions.

Truck drivers transport donations to the plant and dock attendants unload items into bins.

Forklift drivers take the bins to sorting where items are hanged and tagged.

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Store associates unload and display goods, and wait on customers.

Purchases fund our employment programs through Career Solutions.
When you give to Goodwill, you make a difference.

Your donations enabled Goodwill Industries of Middle Tennessee to help a record number of Tennesseans in 2012. Ninety-eight percent of our revenue came from the sale of your donated items. That revenue fulfilled Goodwill’s mission of providing employment and training opportunities to those who struggle to find work.

More than 1,350,280 Tennesseans like you supported Goodwill in 2012 by donating gently-used clothing and household goods.

Every donated item, big or small, is significant. Take the simple blue denim dress given to Goodwill by Angela. Her donation made a difference in countless lives because when you join her donation with yours, and your donations with your neighbors, and then add them with all our donors across Middle and West Tennessee, Goodwill has the power to bring about change in people’s lives.
With the opening of two new stores, six new Donation Express Centers and three Career Solutions centers, we were able to help even more people in communities across Middle Tennessee.

We also expanded our community relations department into West Tennessee. This expansion has allowed us to offer programs that have already proven successful in Nashville, such as Goodwill Cares.

**Goodwill served more than 16,000 people through Career Solutions in 2012.**

More than 89 cents of every dollar spent by Goodwill goes towards program services that placed 3,154 people into jobs this past year. Only ten cents of every dollar spent by Goodwill goes towards administrative and support services.
The average number of retail transactions was more than 11,000 each day.

On average, 3,700 donors dropped off items at our Donation Express Centers each day.

We have 32 Goodwill stores in 17 counties.

Our territory includes 48 counties in Middle and West Tennessee.

Goodwilly, Goodwill’s first mascot, was born.

Six new Donation Express Centers opened.

Two of the corporate campus buildings have solar panels installed.

Two new stores opened in Donelson and Brentwood.

The community relations department expanded into West Tennessee.

Sign Solutions moved to a larger space in Nashville’s Germantown neighborhood.

There are 1,100+ employers actively hiring Goodwill clients.

Three new Career Solutions centers opened: Wilma Ruldolph Boulevard in Clarksville, Donelson and Brentwood.

Served 2,390 people during Goodwill Week by holding 28 events including more than a dozen job fairs.

Career Solutions made three new additions: Core Construction Basics, IC3 Computer, and training for ex-offenders.

As of December 31, 2012, we employed 2,004 people.

Served 16,159 through Career Solutions and placed 3,154 in jobs.
Goodwill believes in the power of work. When our organization opened in 1957, we provided job training and other services primarily to people who had disabilities. In 1994, we expanded our mission to include clients with challenges including no work history, a lapse in their work history, lack of education, those with a criminal record and others who have trouble finding and keeping jobs. Today, 91 percent of our employees are mission related, which means they had a barrier to employment. We continue to be one of Tennessee’s largest employers of people with disabilities.

**People served in 2012**

**People placed who received retention services**

**Number of Career Services in 2012***

<table>
<thead>
<tr>
<th>Service</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Career assessments</td>
<td>55,697</td>
</tr>
<tr>
<td>Job readiness training</td>
<td>75,752</td>
</tr>
<tr>
<td>Work skills training</td>
<td>12,571</td>
</tr>
<tr>
<td>Goodwill on-the-job training</td>
<td>7,385</td>
</tr>
<tr>
<td>Skills class attendants</td>
<td>116,845</td>
</tr>
<tr>
<td>Job fair/job center services</td>
<td>5,669</td>
</tr>
</tbody>
</table>

*Most people served participated in more than one career service.

A glossary of terms can be found on page 16.
### Gender of people served in programs

<table>
<thead>
<tr>
<th>Gender</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Female</td>
<td>8,445</td>
</tr>
<tr>
<td>Male</td>
<td>7,714</td>
</tr>
</tbody>
</table>

### Race of people served in programs

<table>
<thead>
<tr>
<th>Race</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>White</td>
<td>7,767</td>
</tr>
<tr>
<td>Black/African American</td>
<td>7,310</td>
</tr>
<tr>
<td>American Indian/Eskimo/Aleut/Native American</td>
<td>84</td>
</tr>
<tr>
<td>Asian/Pacific Islander</td>
<td>93</td>
</tr>
<tr>
<td>Other (includes multi-racial) race</td>
<td>591</td>
</tr>
<tr>
<td>Unknown or unreported</td>
<td>314</td>
</tr>
</tbody>
</table>

### Age of people served in programs

<table>
<thead>
<tr>
<th>Age Range</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>15 and under</td>
<td>66</td>
</tr>
<tr>
<td>16-24</td>
<td>3,223</td>
</tr>
<tr>
<td>25-34</td>
<td>3,998</td>
</tr>
<tr>
<td>35-44</td>
<td>3,175</td>
</tr>
<tr>
<td>45-54</td>
<td>3,319</td>
</tr>
<tr>
<td>55 and over</td>
<td>2,249</td>
</tr>
<tr>
<td>Unknown or unreported</td>
<td>129</td>
</tr>
</tbody>
</table>

### History of military services of people served in programs

<table>
<thead>
<tr>
<th>History of military services</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>History of military services</td>
<td>857</td>
</tr>
<tr>
<td>Veterans</td>
<td>659</td>
</tr>
<tr>
<td>Veterans with disabilities</td>
<td>133</td>
</tr>
</tbody>
</table>

### Barrier to employment of people served in programs*

<table>
<thead>
<tr>
<th>Barrier to employment</th>
<th>Number</th>
</tr>
</thead>
<tbody>
<tr>
<td>Blindness or other visual impairment</td>
<td>107</td>
</tr>
<tr>
<td>Deafness or other hearing impairment</td>
<td>84</td>
</tr>
<tr>
<td>Other physical disability</td>
<td>691</td>
</tr>
<tr>
<td>Neurological disability</td>
<td>266</td>
</tr>
<tr>
<td>Learning disability</td>
<td>390</td>
</tr>
<tr>
<td>Autism</td>
<td>60</td>
</tr>
<tr>
<td>History of substance abuse</td>
<td>69</td>
</tr>
<tr>
<td>Psychiatric and/or emotional disability</td>
<td>877</td>
</tr>
<tr>
<td>Developmental disability</td>
<td>167</td>
</tr>
<tr>
<td>Other disabling conditions</td>
<td>670</td>
</tr>
<tr>
<td>Unemployed/dislocated workers</td>
<td>11,792</td>
</tr>
<tr>
<td>Working poor/Incumbent workers/underemployed</td>
<td>47</td>
</tr>
<tr>
<td>Welfare recipients</td>
<td>1,593</td>
</tr>
<tr>
<td>At-risk youth</td>
<td>176</td>
</tr>
<tr>
<td>Ex-offenders</td>
<td>4,800</td>
</tr>
<tr>
<td>Older workers</td>
<td>571</td>
</tr>
<tr>
<td>Homeless</td>
<td>719</td>
</tr>
<tr>
<td>Non-English speaking/English as a second language</td>
<td>173</td>
</tr>
<tr>
<td>Lack of literacy</td>
<td>360</td>
</tr>
<tr>
<td>Lack of GED/high school equivalency</td>
<td>2,434</td>
</tr>
<tr>
<td>Other disadvantages</td>
<td>1,204</td>
</tr>
</tbody>
</table>

*Many people served reported more than 1 barrier.
In 2012, Goodwill partnered with seven agencies to distribute medical equipment including wheelchairs, walkers, canes, crutches and shower chairs. Goodwill gave more than 1,200 pieces of medical equipment to people who could not afford to buy it.

The Goodwill Cares program also provided more than 1,000 Goodwill gift cards in 2012 to people experiencing hardship, including homeless from a house fire, or domestic violence.

The program also helps organizations that need items such as linens, furniture or books to serve their clients.
Goodwill has been a recycling leader for decades. Think about it: every single item you donate is one less item thrown away. Whether it is your shirt or sunlight, Goodwill is committed to making the most of any resource available.

In mid-April 2012, solar panels were installed on the roofs of two of the corporate buildings in Nashville. Each building has 832 panels. At 1015 Herman Street, those panels will generate 46 percent of the electricity used at that building. At 1000 Herman Street, the number is much higher at 78 percent. These panels will be of benefit to our Goodwill for at least 25 years.

The heart of Goodwill is a sustainable business. Capturing and using the wonderful energy of the sun is yet another step on the road to becoming a more environmentally responsible company.

More Green Efforts

- 25 million pounds of salvageable or recyclable material were diverted from the landfill.
- Goodwill responsibly recycles items, including electronics, metals, cords, wires and cables, cell phones, corrugated cardboard, paper, ink jet cartridges, used batteries, and fluorescent bulbs.
- In an effort to conserve paper, Goodwill has cut back on the number of publications we print and now posts all our publications online at giveit2goodwill.org.

In June 2012, Goodwill Industries International launched this global initiative to raise awareness about the importance of donating gently used items and the positive impact those items can have on both people and the community. The Donate Movement brings awareness to social responsibility and environmental stewardship. It bridges Goodwill’s mission of changing lives with environmental sustainability. Our Goodwilly mascot is here to help spread the word through local school programs and community events.
Career Solutions partners with businesses

When employers partner with Goodwill’s Career Solutions, they not only open the door to finding more qualified candidates for open positions, but they also support their community by helping many of their neighbors return to or enter the workforce. Career Solutions already has a wealth of potential employees who are trained, pre-screened and ready for work. It’s good business for employers, for Goodwill clients and the community.

There are 23 Career Solutions centers located throughout 46 counties in Middle and West Tennessee. In 2012, Goodwill served 16,159 clients, and 3,154 landed a job. To date, there are more than 1,100 employers who have hired Career Solutions clients.

Current business partners include:

- FedEx
- Verizon Wireless Call Center
- Cracker Barrel Old Country Store
- Tyson Foods
- Randstad
- Standard Candy Company
- Burke’s Outlet
- Aid & Assist at Home
- MAPCO Express, Inc./Delek US Holdings, Inc.
- McDonald’s
- Dollar General Corporation
- Walmart
- IBEX Global
- Yates Services/Nissan Plant
- CTEL
- Christian Brands
- UPS
- Staff Management I SMX
- Macy’s Logistics
- and Operations
- Calsonic Kansei at Nissan
Career Solutions provides job search, job placement, and 90-day follow-up services for people who need help looking for, securing and keeping a job. With the exception of a few programs, all of these services are free.

**Training & Certifications**

**Call Center Training**
This 8-12 week course teaches participants how to manage and respond to incoming phone calls from customers and includes training in a call center environment.

**Custodial Certification**
This program is an intensive two-week class based on the nationally accredited Cleaning Management Institute curriculum and includes both classroom and hands-on training.

**Construction Certification**
Career Solutions offers digital literacy classes that teach participants the skills needed to compete in today's job market. The digital literacy classes are comprised of three focus areas: computer basics, resume writing and online job search.

**Document Archiving**
This six-week, National Center for Construction Education and Research (NCCER) certification program provides classroom and hands-on training to individuals interested in pursuing careers in construction.

**Document Archiving**
This four-week class provides hands-on training in how to securely prepare and archive documents and how to manage electronic files.

**Forklift Certification**
The forklift certification program is a three-hour course including classroom instruction led by a certified trainer and hands-on training using a forklift.

**Health Care Initiatives & Training**
This program is a four-week class that provides participants with an overview of health care careers and an introduction of basic medical care education and terminology.

**IC3**
This certification program is a three-week class taught by a certified trainer, designed for the beginning computer user.

**Microsoft Office Specialist Certification**
This certification program is a 10-12 week class taught by a Microsoft Office certified trainer, designed for intermediate to advanced computer users.

**Retail & Customer Service Certification**
The Training for Retail Associate Certification (TRAC) program is designed for participants interested in customer service positions. There are two class levels in this program, TRAC 1 and TRAC 2.

**Security Guard Certification**
In this program, participants learn the legal powers and limitations of a security guard/officer, emergency procedures, and general duties in an eight-hour class led by a certified trainer.

**Transitional Employment Services**
For people with a documented physical, mental, or emotional disability, this program provides up to six months of paid employment, either at Goodwill or an employer partner in the community within the retail, hospitality or production/warehousing industries.

**Summer Youth Programs**

**Summer Integration Program**
The Summer Integration program offers children, ages 6-15 with a diagnosis of autism, recreational day camp activities for six weeks during the summer.

**Summer Work Program**
The Summer Work program helps youth ages 16-22 who are still in high school, and who have a disability or may be facing obstacles, engage in part-time, paid work training for up to six weeks each summer.

**TRAC Program**
The TRAC program for youth teaches students ages 14-18 job readiness skills, problem-solving skills, computer skills, CPR/First Aid certification and other social skills to help them learn more about transitioning from school to work.
This annual report includes retail and financial data from the 2012 calendar year and program impact from the 2012 program year (January 1, 2012 to December 31, 2012)

### 2012 Financial Summary

#### The Community Gave to Goodwill (Revenues)

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales of goods contributed by the community</td>
<td>$65,930,924</td>
<td>98.0%</td>
</tr>
<tr>
<td>Fees and grants for professional rehabilitation services</td>
<td>495,424</td>
<td>0.7%</td>
</tr>
<tr>
<td>United Way support and other contributions</td>
<td>176,210</td>
<td>0.3%</td>
</tr>
<tr>
<td>Investment income</td>
<td>199,825</td>
<td>0.3%</td>
</tr>
<tr>
<td>Market value increase (decrease) of investments</td>
<td>161,475</td>
<td>0.2%</td>
</tr>
<tr>
<td>Other</td>
<td>321,712</td>
<td>0.5%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$67,285,570</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

#### Goodwill Gave Back to the Community (Expenses)

<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
<th>Percentage</th>
</tr>
</thead>
<tbody>
<tr>
<td>Sales Program</td>
<td>$47,978,277</td>
<td>79.0%</td>
</tr>
<tr>
<td>Career Solutions</td>
<td>6,088,249</td>
<td>10.0%</td>
</tr>
<tr>
<td>General and Administrative</td>
<td>6,081,700</td>
<td>10.0%</td>
</tr>
<tr>
<td>Fundraising</td>
<td>625,085</td>
<td>1.0%</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$60,773,311</strong></td>
<td><strong>100.0%</strong></td>
</tr>
</tbody>
</table>

#### Net Revenues

<table>
<thead>
<tr>
<th>Source</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Resources for future investment in the community</td>
<td><strong>$6,512,259</strong></td>
</tr>
</tbody>
</table>
OFFICERS
Chairman
Robert McNeilly, III
President and CEO
SunTrust Bank

Vice Chairman
Donna B. Yurdin
Owner
Credo Management Consulting

Secretary
Christopher S. Dunn
Attorney
Waller Lansden Dortch & Davis, LLP

Treasurer
Philip G. Hull
CFO – Community Education Partners

Legal Counsel
Waller Lansden Dortch & Davis, LLP
Attorneys

David B. Lifsey
President and CEO
Goodwill Industries of Middle Tennessee, Inc.

Tammy B. Glass
Vice President and COO
Goodwill Industries of Middle Tennessee, Inc.

Betty J. Johnson
Vice President and CPO
Goodwill Industries of Middle Tennessee, Inc.

DIRECTORS
Woodretta Allen
Cost Containment Manager
United Parcel Service

J. B. Baker
Chairman
Volunteer Express, Inc.

Caroline G. Blackwell
Executive Director
Metro Human Relations Commission

Barry A. Callender
Vice President, Client Solutions
Global Novations

E. Steele Clayton, IV
Partner
Bass, Berry & Sims, PLC

David L. Condra
Chairman
Amplion Clinical Communications, Inc.

Gary W. Cordell
State of Tennessee
Director of Consumer Affairs

Andrew Davidson
Account Executive
Frank E. Neal & Co., Inc.

Robert W. Duthie
Founder
Duthie Learning

Dave M. Fentress
Vice President – Internal Audit
Dollar General Corporation, Inc.

James B. Foley
Associate
CB Richard Ellis

Elizabeth H. Foss
General Counsel
Southeast Financial Credit Union

Kathryn S. Gibson
Sr. Accounting Manager
Vanderbilt University Medical Center Department of Finance

John C. Greer
Vice President
TennComm, LLC

Chad M. Grout
Principal Broker
Urban Grout
Commercial Real Estate

Jeffrey A. Hoffman
Richelieu America, Ltd.

Decosta E. Jenkins
President and CEO
Nashville Electric Service

R. Craig Laine
Senior Vice President
CB Richard Ellis

Ryan R. Loyd
Director, Financial Reporting
IASIS Healthcare

Kevin P. McDermott
Partner
KPMG LLP

Jenny W. Newman
Director of Development
Nashville State Community College Foundation

Ty H. Osman
President
Solomon Builders

Christine E. Skold
VP – Investor Relations
Strategy/Continuous Improvement
Tractor Supply Company

Todd A. Spaanstra
CPA/Partner
Crowe Horwath, LLP

John W. Stone, III
Partner
White & Reasor, PLC

Kathryn I. Thompson
Founder/Director of Research
Thompson Research Group

John C. Tishler
Chairman
Waller Lansden Dortch & Davis, LLP

John Van Mol
Chairman and CEO
DVL Public Relations and Advertising

Julie F. Wilson
Sr. VP, Asset Management
Healthcare Realty Trust, Inc.

TRUSTEES
Fred T. McLaughlin
Trustee Chair
Branch Manager, Sr. VP Investments
Robert W. Baird & Co. Inc.

Robert B. Kennedy
Account Executive
The Crichton Group

James L. Knight
President (Retired)
Check Printers, Inc.
Career assessments: Counselors help clients determine skills and aptitudes they have for successful employment.

Career Solutions: Provides assessments, job readiness training and one-on-one counseling to anyone who needs help finding a job.

Digital literacy program: Teaches participants basic computer skills, allowing them to create a resume and search for jobs.

Goodwill on-the-job training: Goodwill counselors and staff teach clients to perform basic job-related tasks while the client earns a paycheck.

Job placement help: Counselors help clients find work at Goodwill or other community-based employers.

Job readiness training: Instructors teach clients skills including how to fill out an application and job interview tips.

Participants: People who are provided information for a potential path in employment or job training.

Retention Services: Counselors provide support to clients after the clients are hired.